

### Annual Report

2018-2019 | AEIOU Foundation

### Contents

Welcome to AEIOU Foundation	
What is autism	
Message from the Chair	
Message from the Chief Executive Officer	
Key priorities from the year	
On the horizon	
The year that was	
Year in review	1
Developments in research	
Our people	1
Organisational chart	
Summary financials	
Our supporters	2

#### Welcome to AEIOU Foundation

# Tegender, we stand



Every person with autism is unique. At AEIOU, we embrace what makes us different as well as what makes us all the same. Autism is a lifelong journey and our team is committed to creating a safe, supportive environment for children and their families to grow and develop in the early years.

Established in 2005, AEIOU's headquarters are in Brisbane, Queensland. We operate 10 centres, with nine in Queensland and one in South Australia.

#### **Registered office:**

3 Balaclava Street Woolloongabba Qld 4102

Telephone: 07 3320 7500 Facsimile: 07 3320 7599 Postal: PO Box 8072 Qld 4102 Email: info@aeiou.org.au

Website: www.aeiou.org.au

ABN: 19 135 897 255

AEIOU Foundation is a registered charity (CH1818) under 'The Collections Act' of 1996 and is endorsed as a deductable gift recipient under the Subdivision 30-BA of the Income Tax Assessment Act 1997.



#### **Our Reporting Process:**

This is the 10th annual report submitted by AEIOU Foundation, documenting AEIOU's financial, operational and community performance for the financial year ending 30 June 2019. Feedback is welcome and can be emailed to info@aeiou.org.au.

"The best thing we ever did for our son was to move to Queensland and get him into AEIOU. Both the staff and management are marvellous." Lauren Deuble (Bray Park)

## What is MMJ Ugad

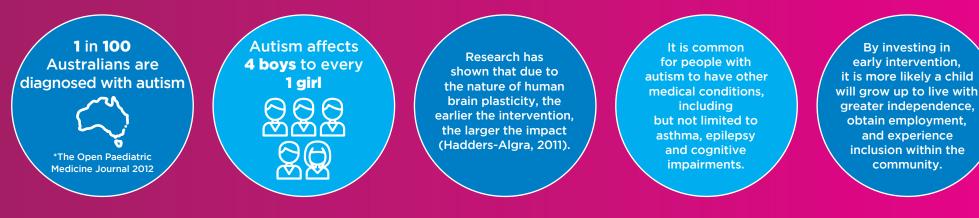
Autism is a lifelong neurological developmental disorder, which according to research published in The Open Paediatric Medicine Journal, 2012, is diagnosed in 1 in 100 Australians. Research also indicates autism is four times more likely to be diagnosed in males than females.

Autism is part of a spectrum often referred to as Autism Spectrum Disorder (ASD). While no two people with autism are the same, there are generally two main areas of difficulty, commonly referred to as the 'dyad of impairments'. These include:

- Social and communication, including difficulty with body language and verbal communication, reciprocal conversation, emotional and social reciprocity and managing structured parts of the day.
- Thought flexibility, including difficulty with hyper-, or hypo-sensitivity to sensory input, routines, repetitive behaviours and rituals.

There is no established cause or cure for autism. However, evidence demonstrates early intervention, delivered within a program that meets the Australian Guidelines for Good Practice (2012), will provide children with the best opportunity to reach their full potential.

#### About autism and early intervention



#### About AEIOU

AEIOU provided supports to **254** children aged 2 to 6 throughout this financial year.

AEIOU operates **10** early intervention centres, including: Brav Park, Bundaberg, Camira, Gold Coast, Logan, Nathan, Sippy Downs, Toowoomba, Townsville, and Brighton (SA).

AEIOU delivers early intervention to children diagnosed with Level 2 and Level 3 autism.

AEIOU employs **175** permanent staff members.

#### **Our mission**

To enhance the lives of children with autism and their families and benefit the community though early intervention learning, along with practical and caring support.

#### Our vision

To be recognised as the leading provider of quality early intervention for children with autism and to ensure every child is given the best opportunity to reach their full potential in life.

#### **Our Values**

#### S.T.E.P.

#### Support

You can rely on AEIOU for expert guidance and a commitment to each member of the Foundation's family.

#### Teamwork

A collaborative, inclusive team working together to create bright futures.

#### Excellence

Driven to be the best, we are leaders in the delivery of quality, evidence-based early intervention.

#### Passion

We're inspired by the difference we are making in young lives. We love what we do.



### We believe Chi

- Have a right to early intervention
- Benefit from therapy based on individual needs
- Learn using different learning styles and at different rates
- Are individuals, with differing personalities, needs, wants, interests and levels of ability
- Require flexible routines in their daily program to cater for their individual needs
- Should receive evidence-based early intervention and access to appropriate assessment
- Are entitled to a balanced program that bridges the gap between the home, AEIOU Foundation and the community
- Benefit from families and staff working together

AEIOU Foundation Annual Report 2018-2019



At AEIOU, we always have our eye on the future. It's our business to care about the lifelong potential of every child who accesses early intervention at AEIOU, and I know the passion each team member brings to deliver the best therapy and support they can.

It is without question the NDIS has caused a level of disruption in the disability sector, and AEIOU is not immune to this. However, change is not an enemy. Last year in my report, I discussed the rollout of the NDIS and the inevitable challenges, but more importantly, the opportunities to be harnessed.

We set a course with priorities that would:

- ensure the business is financially sustainable
- offer greater value to the families at AEIOU
- reach more children and their families
- ensure AEIOU is at the forefront of innovation

As a profit-for-purpose organisation, this year's revenue affords us numerous prospects. We know the changing sector has placed pressure on staff, and additional training and support is a core priority for the next year. We are also investing in research that will support children both locally and regionally. A plan is underway to introduce a trial utilising robotics in our service, which will be managed by our Research and Assessment Team. I am very excited about the current research into the use of robots in early intervention, and to be at the forefront of this at AEIOU. We also plan to introduce telehealth systems to reach and support families or service providers in their respective homes or services, particularly those in rural or remote areas. AEIOU's new centre in Bald Hills, made possible with \$4.5 million in funding from the Australian Government, will open in January 2020. This centre will be the base for the early implementation of our refreshed commitment to research, community outreach, training and support, with technology inbuilt to support all of these goals and more.

As I reflect on the year and look ahead to 2019-2020, I'd like to thank AEIOU's Directors, Executive Management Team, and each staff member in our service for their commitment to AEIOU's mission and vision. I also thank our supporters and importantly, the families who choose AEIOU to share the early years of their autism journey.

Susan Rix, AM AEIOU Foundation Chair

# Meggage from the Chief Executive Officer

#### It's been a strong year for AEIOU Foundation, with a focus on advocacy, research and client care.

We work around the clock to ensure families can access the reasonable and necessary supports for their children and advocate at every level of government for a system that works for the most vulnerable people in our community: children.

We have maintained our vision to deliver high-quality early intervention in an increasingly competitive world, and faced challenges including increased demands on our staff and thin markets in recruitment. We are looking ahead and considering how we can diversify our service to ensure we have options that give families more choice. We are also on a steady path of considered growth, reducing waitlists and widening the scope for training and support both locally and regionally.

This financial year we opened our Logan centre and commenced construction on our new centre in Bald Hills, which will open in January 2020. We also began works on a new classroom to expand our service in Bundaberg.

There is continued commitment to Research and Assessment, with this department gathering momentum on a number of projects and collaborating with local and international partners. This is in addition to maintaining a rigorous assessment program within our service, which helps to identify the needs of children, their gains and how we are tracking overall. Autism is lifelong, and at AEIOU our people embrace what makes each of the children in our service unique and the qualities they have which can enrich our community now and into the future.

What we do is support children to develop independent living skills, communication skills and the prerequisite skills to support their access to education. What we do not do is try to 'fix' autism. The places our children will go will amaze you.

I'd like to thank our supporters who share our focus on each child's future. Leading AEIOU through this period of both growth and change is a privilege. I do this alongside General Manager Greg Johnson who I thank.

I also acknowledge AEIOU's Board of Directors, our Executive Management Team, and every staff member who brings their best self to work each day for the children we support. It's not an easy job, but it's a great job.

Alan Smith CEO



### Key priorities from the

Innovation: digitising our curriculum to better manage data collection and analysis, as well as real-time engagement with families



#### Advocacy:

working with the National Disability Insurance Agency (NDIA), and the National Disability Insurance Scheme (NDIS) along with state and federal government to improve the pathway to services for children with autism

#### Service expansion:

opening our Logan centre, working on a new classroom in Bundaberg, and starting construction on our new Bald Hills service



Improving our systems: simplifying our enrolment process, preparing for the first NDIS Audit

> □->r. □->0 □-7'L.

Providing increased opportunities: for training, for both staff and families

# On the horizon

15 years of operation for AEIOU

Bald Hills centre opening

Development of a service in Canberra

Workforce development, with a strong focus on training and wellbeing

Advocacy, and collaboration with NDIA partners in the sector

Toowoomba centre upgrade

"The staff at AEIOU are amazing to say the least. We have not come across a more dedicated, passionate, enthusiastic and professional team of people. When I reflect, my fondest memories are of the staff who were like family to us; they supported us through our journey, reassured us when things seemed hard, and matched our enthusiasm when we celebrated successes." Maria Adebiyi (Nathan)

"We're not fixing autism, and we don't want to fix autism. There are lots of unique features about autism that mean these children could be very, very special in what they achieve later on. But we have to give them the skills to overcome the disabling aspects of autism, and that's what our people do so wonderfully." Dr James Morton AM, Founder and Patron.

FOUNDATI for children with a

## The year that



#### Our people

This year proved one of our most challenging, with the rollout of the NDIS affecting the reporting and administrative requirements for staff, and recruitment across a range of fields, including Occupational Therapy and Speech Pathology.

We introduced additional supports to focus on training, development and recognition for outstanding performance.

This year we launched a **Reward and Recognition Program**. Quarterly winners receive a \$250 Visa card, a certificate signed by AEIOU's Chair, and a profile in the staff newsletter. The Employee of the Year will receive a \$1,000 travel voucher.

We also launched a **Staff Referral Program**, to encourage staff to refer outstanding and suitably qualified people as candidates for vacancies within AEIOU.

With a long-term plan to provide additional personal and professional development opportunities, we introduced leadership profiling, with 360 appraisals and culture surveys to assist with annual performance appraisal program and tailored professional and personal development for each leader.

Centre Management and Program Coordinator teams also accessed a two-day workshop to support skill development across topics including Emotional Intelligence, Industrial Relations, Resilience, Critical Leadership and Team Dynamics. Guest speaker was Dr Glenn Gardener, Director Maternal Fetal Medicine at Mater Mothers' Hospital, who spoke to the team about leading in an environment that is high in complexity, uncertainty and ambiguity.

We were also successful in acquiring a Transition Assistance Funding Grant - Boosting the Local Care Workforce. The grant, worth \$20,000, will assist AEIOU to boost capacity and capability as disability providers.

"AEIOU was a family. We became the greatest support network to each other and still stay in contact to this day." Yasmeen Shakoor (one of AEIOU's original families) "The best things about working at AEIOU include the connection we develop with the children and families we support, the close bonds we develop with our teammates and the opportunity to learn skills and implement therapy from other disciplines." Paige, Senior Occupational Therapist.

#### **Community engagement**

AEIOU represented at 13 expos

More than **200** community professionals attended "supporting children with autism" workshops in Townsville and Ipswich

AEIOU hosted 105 workshops exclusively for parents

2.4 years - The average age of AEIOU children at time

**45%** of our cohort were three years old at time

**51.8%** of children with diagnoses at Level 2, and

55% of our children were not yet toilet trained when

Almost **25%** of our children had a co-diagnosis, the

most common being Global Developmental Delay (GDD)

Our families came from **21** different countries, including

India, Pakistan, New Zealand, China and England

AEIOU centres opened their doors on 40 occasions for Open Dav events

#### A snapshot on intake

Each year, we conduct thorough intake assessments, which give us vital data to create a better picture of our demographic, and help us form the foundations of each child's day-to-day therapy goals:

of diagnosis

48.2% at Level 3

they started with AEIOU

of intake



**193** children transitioned on to their next education setting throughout the financial year

243,840 hours of group therapy delivered in the year

150 parents assisted to transition from Department of

Communities block funding to NDIS funded supports from our Gold Coast, Logan, Bray Park, Camira and Sippy Downs

#### **Fundraising milestones**

**35** new iPads gifted to centres through grants

new water tank installed thanks to community funding

Across our service

during the financial year

254 children enrolled in AEIOU centres

The cost of **45** excursions, part of our Community and Family Connect Program, covered by generous philanthropic funding

**5** new shade sails installed at centres thanks to generous grant funding across Queensland

Over 650 hikers pounded the pavement at Take A Hike events

**\$42,000** received from trusts and foundations to supply educational toys and resources across QId centres

Over **120** volunteers supported AEIOU in the centres through fundraising events







centres







Chain Reaction Women's 300





Brisbane Broncos visit the children

Champions Challenge (\$100,000)

Commonwealth Bank awards AEIOU Centenary (\$10,000)

Three new Directors welcomed to AEIOU Board

July 2018

Logan centre opening

AEIOU named as a beneficiary charity at Toowoomba Carnival of Flowers AEIOU publishes NDIS Planning Guide

September 2018

Return-It partnership announced

November 2018

August 2018

Logan centre opening

WANTZ Gala

#### October 2018

Take A Hike Brisbane

Chain Reaction Women's 300

Take A Hike Brisbane

AEIOU represented at 2018 Adelaide KYD-X Kids & Youth Disability Expo

Coronis Golf Day (raising \$19,000)

Jurassic Jam event (raising \$40,000)

#### December 2018

Lord Mayor's Charitable Trust donation to AEIOU Nathan's Christmas party

Long-time supporters the Brisbane Broncos visit the children at Nathan

Year in *Perieh* 



Bald Hills sod-turning

AEIOU welcomes 110 new children across

January 2019

10 services



Take A Hike Toowoomba

Chain Reaction 7-day

March 2019

challenge

What I Wish I Knew movie premiere



Autism Awareness Month Family Fun Day

Let's Get Awesome for Autism schools/business day

CEO Alan Smith celebrates 10 years with AEIOU

AEIOU Research Manager and Head of Clinical Delivery present at international autism conference in Thailand

AEIOU launches Parent Webinar Series

Regional Disability Expo -Townsville

#### May 2019

#### February 2019

Bald Hills sod-turning

AEIOU supports Townsville staff after extreme weather event

#### **April 2019**

What I Wish I Knew movie premiere with Autism Queensland

Autism Awareness Month Family Fun Day

AEIOU Camira Community Workshop: Springfield Lakes

Construction commences on new classroom in Bundaberg

#### June 2019

Raise the Roof Gala Ball

Where Are They Now? video released

Long-time AEIOU supporter Scott Hutchinson is named QCF's Corporate Philanthropist of the Year (nominated by AEIOU)

Brisbane Broncos visited AEIOU Logan

## Developments in research

#### **Our presentations**

- Preliminary Evaluation of the literature regarding educational outcomes for girls with autism: Case study plus practical tips for working with autistic girls. Presentation for Autism in Education Conference 2018, Brisbane, August.
- 2. AutisticThai Foundation (Autism Parents Association in Thailand) as part of the World Autism Day campaign. AEIOU's representatives were two of five international speakers, who presented on "autismspecific early intervention" and participated in a panel on "Education System at Service Center Level".
- 3. Asia Pacific Autism Conference (APAC) in Singapore in June 20-22 2019. Title: First concerns: How do parents first perceive that their child is showing signs of autism?
- 4. 3rd Infants and Toddlers Conference, July 19th-20th Sydney NSW. Title: *Understanding early intervention for young children with autism.*

#### **Research collaborations**

1. Autism Centre of Excellence and Autism CRC funded Longitudinal Study of Students with Autism (LASA) Project: AEIOU is a member of the research team for this project and provides ongoing support.

2. Autism CRC: AEIOU is an Essential Participant of the CRC and Dr Tucker sits on the Research and Development Committee. Dr Tucker co-supervises a PHD student on *Models of Practice to support the transition of students with ASD into and between Early and Middle Years classrooms.* 

3. Collaboration with Department of Social Services for: Autism Specific Early Learning and Care Centres (ASELCC) and two projects in particular: *Supporting Best Practice in the Assessment and Treatment of Minimally Verbal Children,* and *Debunking Autism Treatment Myths.* 

#### **Grants received**

- "Parental perspectives on early intervention services for children with autism", received from The Collier Charitable Fund in conjunction with Macquarie University and QUT.
- 2. ARC Linkage grant: "Improving academic outcomes by moderating anxiousness in autism" submitted by Chief Investigators Professor Deborah Keen, Dr Dawn Adams, Professor Ronald Rapee, Dr Kathryn Simpson along with Partner Investigators, Dr Jacqueline Rodgers from University of Newcastle on Tyne (UK) and Dr Madonna Tucker from the AEIOU Foundation.

#### **Published research**

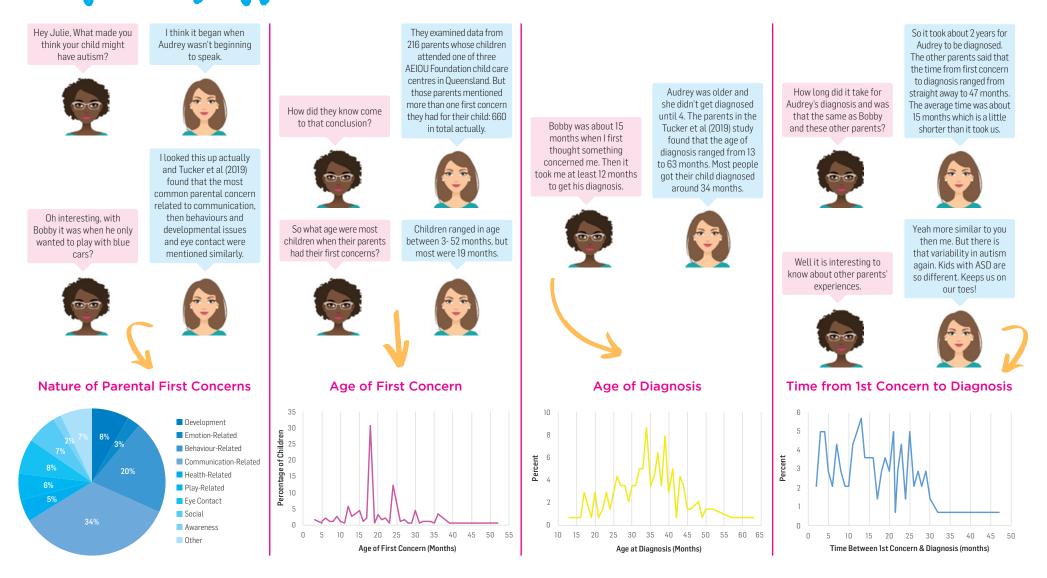
Profiles of Vocalization Change in Children with Autism receiving Early Intervention, *Autism Research*, 00: 1–13. DOI:10.1002/aur.2075. Trembath, D., Westerveld, M., Teppala, S., Thirumanickam, A., Sulek, R., Rose, V., **Tucker, M.**, Paynter, J., Hetzroni, O., Vivanti, G., & Keen, D. (2019).

Evaluation of a template for countering misinformation—Real-world Autism treatment myth debunking, *Plos One*, 4(1), e0210746. doi:10.1371/journal. pone.0210746. Paynter, J., Luskin-Saxby, S., Keen, D., Fordyce, K., Frost, G., Imms, C., Miller, S., Trembath, D., **Tucker, M.**, & Ecker U. (2019).

Designing a Model of Practice for Australian Teachers of Young School-age Children on the Autism Spectrum. *Journal of International Special Needs Education*. https://jisne.org/doi/pdf/10.9782/18-00017. Taylor, A., Beamish, W., Paynter, J., & **Tucker, M.** (2019). "You are always being told by funding agencies, therapists, childcare and schools what your child can't do, or will never be able to do. However, at AEIOU, they celebrate all the things your child can do. It is uplifting and enables you to remain positive about their future." Hayley Carter (Adelaide) This year, AEIOU Foundation presented a poster outlining the findings of a study which explored the early markers of autism and the first concerns of parents.

Parental First Concerns

**Authors:** M. Tucker<sup>1,2,</sup> G. Montague<sup>1</sup> & Bowerman, N.<sup>1</sup> <sup>1</sup>AEIOU Foundation, 3 Balaclava Street, Woolloongabba, 4102, Australia <sup>2</sup>Griffith Institute for Educational Research, Griffith University, Nathan Campus, 4122, Australia



# Our people

#### Our board



Susan Rix AM Chairperson



Euan Morton



Euan Morton Director



Mark Algie Director



Dayle Grant Director



Alan Smith

Chief Executive Officer

**Greg Johnson** General Manager



Matthew Clapham Chief Financial Officer



**Our Executive Management Team** 

Deborah Whiteoak Corporate Affairs Manager (job share)



Dr Madonna Tucker Research and Assessment Manager



Karen Descovich Fundraising Manager



Louise Davies Executive Director, Adelaide



Dr James Morton AM Founder and Patron



Scott Reading Director



Peter Kelly Director



Dr Bev Rowbotham AO Director



Ben Deverson Director



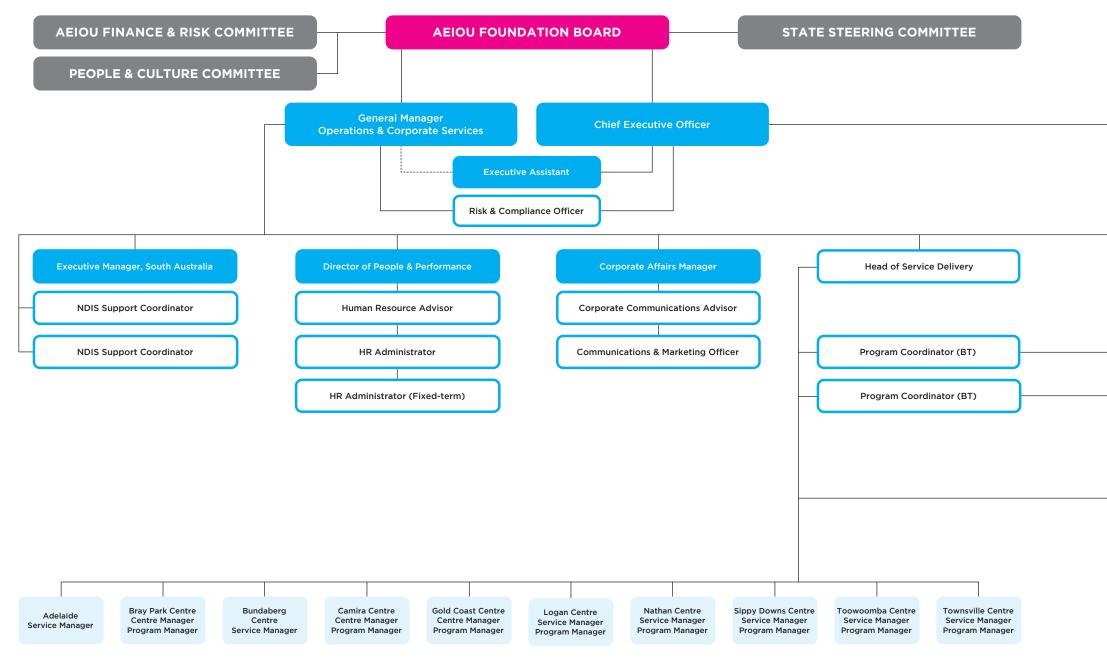
Nicola Morgan Corporate Affairs Manager (job share)

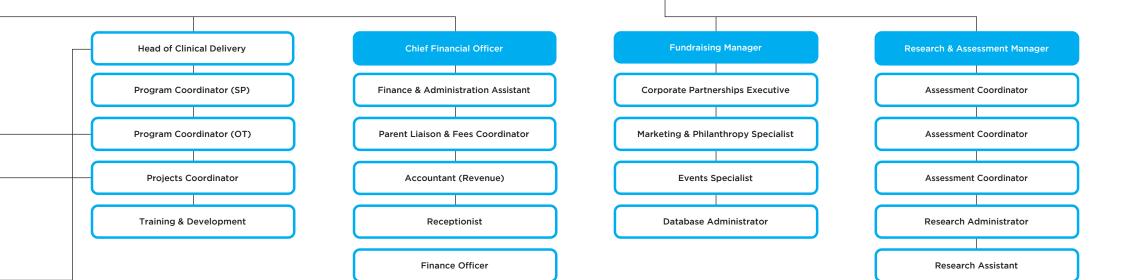


Laura Denholm Director of People and Performance



#### **AEIOU Organisational Chart**





Executive Management Team (EMT)

18

### **Summary financials**

#### Statement of Profit or Loss and Other Comprehensive Income

For the Year Ended 30 June 2019	2019	2018
	\$	\$
Revenue and other income		
Tuition fees	12,094,850	8,723,439
Other revenue and income	6,953,128	8,763,166
	19,047,978	17,486,605
Less:expenses		
Employee benefits expense	(12,864,978)	(11,336,652)
Depreciation and amortisation expense	(902,322)	(639,485)
Occupancy expense	(395,858)	(399,469)
Advertising expense	(166,510)	(139,725)
Event costs	(328,498)	(228,053)
Repairs, maintenance and cleaning expenses	(444,745)	(298,981)
Travel costs	(106,737)	(102,040)
Insurance expense	(168,551)	(130,447)
Bad and doubtful debts	(765,633)	(361,180)
Professional services fees	(286,639)	(251,305)
Telecommunication expenses	(152,983)	(148,223)
Loss on disposal of plant and equipment	(21,967)	(230,562)
Motor vehicle expenses	(56,595)	(49,608)
Classroom and education	(156,221)	(60,430)
Finance costs	(42,295)	(41,338)
Other expenses	(828,299)	(750,932)
	(17,188,831)	(15,168,439)
Surplus for the year	1,859,147	2,318,166
Other comprehensive income for the year	-	-
Total comprehensive income	1,859,147	2,318,166

#### **Statement of Financial Position**

As at 30 June 2019	2019	2018
	\$	\$
Current assets		
Cash and cash equivalents	3,315,033	1,714,786
Receivables	578,528	527,777
Other assets	198,889	101,840
Total current assets	4,092,450	2,344,403
Non-current assets		
Property, plant and equipment	14,567,537	14,120,772
Intangible assets	9,084	15,240
Total non-current assets	14,576,621	14,136,012
Total assets	18,669,071	16,480,415
Current liabilities		
Payables	602,354	1,035,900
Borrowings	968,838	
Provisions	663,930	451,658
Other liabilities	214,852	168,254
Total current liabilities	2,449,974	1,655,812
Non-current liabilities		
Borrowings	41,157	502,381
Provisions	220,347	192,765
Other liabilities	64,607	95,618
Total non-current liabilities	326,111	790,764
Total liabilities	2,776,085	2,446,576
Net assets	15,892,986	14,033,839
Equity		
Reserves	5,114,061	5,114,061
Retained surplus	10,778,925	8,919,778
Total equity	15,892,986	14,033,839

## Our Supporters



20



HUTCHINSON





Hotel & Apartments





Ģ

























N OUTDOOR





#### Registered office:

3 Balaclava Street, Woolloongabba Q 4102 Telephone: 07 3320 7500 | Facsimile: 07 3320 7599 Postal: PO Box 8072 Woolloongabba Q 4102 Email: info@aeiou.org.au | Website: www.aeiou.org.au ABN: 19 135 897 255 | Registered Charity CH1818